AUDITED FINANCIAL STATEMENTS
SOUTH HAVEN MEMORIAL LIBRARY

June 30, 2006

Local Gov	emment Ty	be			Local Governo	ment Name		County	
City	Town		Village	x Other	South H	aven memorial Lib			Buren
Audit Dete	ne 30,	200k	Opinion Sont	o Date Dember 29	2 2006	October 11, 200			
Ve have repared Re <i>portin</i> e	audited	the fi danc	inancial sta e with the Financial S	tements of Statements	this local un s of the Gov	nit of government and revernmental Accounting as and Local Units of	endered an o Standards Bo	oard (GASB)) and the <i>Unifol</i>
Ne affirm			,						
1. We h	ave com	plied	with the Bi	ulletin for th	e Audits of l	Local Units of Governme	ent in Michiga	an as revised	d.
2. We a	ıre certific	ed pu	ıblic accour	ntants regis	stered to pra	ctice in Michigan.			
Ve furth he repoi	er affirm rt of comi	the fo	ollowing, "Y s and recon	'es" respon nmendation	ses have be ns	en disclosed in the fina	ncial stateme	nts, includin	ig the notes, or i
'ou mus	t check th	е ар	plicable bo	x for each i	item below.				
ges	X no	1. (Certain coп	nponent un	its/funds/age	encies of the local unit a	ire excluded f	from the fina	incial statement
yes	X no		There are earnings (P			n one or more of this	unit's unres	erved fund	balances/retain
yes	X no		There are i 1968, as an		of non-comp	liance with the Uniform	n Accounting	and Budge	ting Act (P.A. 2
yes	🗓 no	4.	The local unit has violated the conditions of either an order issued under the Municipal Finance Ac or its requirements, or an order issued under the Emergency Municipal Loan Act.						
yes	X no	5.	The local u of 1943, as	init holds d amended	eposits/inves [MCL 129.91	stments which do not c 1], or P.A. 55 of 1982, a	omply with st s amended [N	atutory requ MCL 38,113	uirements. (P.A. 2]).
yes	X no		The local u unit.	nit has bee	n delinquen	t in distributing tax reve	nues that we	re collected	for another tax
yes	∑ no	1	earned pen	nsion benef nding credit	its (normal c	enstitutional requirement costs) in the current yea than the normal cost r	r. If the plan i	is more than	1 100% funded a
yes	∑ no		The local u 1995 (MCL		edit cards at	nd has not adopted an	applicable po	ilicy as requ	ired by P.A. 26
yes	X no	9. '	The local u	nit has not	adopted an	investment policy as re	quired by P.A	l. 196 of 199	37 (MCL 129.95
We hav	e enclo	sed [·]	the follow	/ing:			Enclosed	To Be Forwarded	Not d Required
The lette	er of com	ment	s and recor	mmendatio	ns.		X		
Reports	on indivi	dual (federal fina	ncial assis	tance progra	ams (program audits).			X
Single A	udit Rep	 orts (/	ASLGU).						X
Certified	Public Ac	count	tant (Firm Na	ame)					
Cal	vin D.		usen, C		LLC_			Ct-t-	ZIP
Street_A	ddress	1214	S. Beac	con Blvd	1.	City Grand	Haven	State Mi	49417

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CALVIN D. MEEUSEN, C.P.A., PLLC

CALVIN D. MEEUSEN CERTIFIED PUBLIC ACCOUNTANT

1014 S. BEAGON BLVD. • GRAND HAVEN, MI 49417 (616) 846-6210 FAX (616) 846-5111

348 WAVERLY RD., SUITE 126 • HOLLAND, MI 49424 (616) 395-8477

INDEPENDENT AUDITOR'S REPORT

South Haven Memorial Library South Haven, Michigan

I have audited the accompanying financial statements of the governmental activities and the fiduciary fund of the South Haven Memorial Library, as of and for the year ended June 30, 2006, as listed in the table of contents. These financial statements are the responsibility of the South Haven Memorial Library's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. I believe that my audit provides a reasonable basis for my opinion.

In my opinion, the financial statements listed in the table of contents present fairly in all material respects, the financial position of the governmental activities and the fiduciary fund of the South Haven Memorial Library at June 30, 2006, and the results of the operations of such funds for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis (identified in the table of contents) is not a required part of the basic financial statements but is supplemental information required by the Governmental Accounting Standards Board. I have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplemental information. However, I did not audit the information and express no opinion on it.

My report of comments and recommendations has been submitted under date of September 29, 2006.

Mecusew G.P.A. PLLC

September 29, 2006

Using this Annual Report

This annual report consists of the Library's financial statements. The Statement of Net Assets and the Statement of Activities provide information about the activities of the Library and present a longer-term view of the Library's finances. Fund financial statements (i.e. the Statement of Governmental Fund Revenue, Expenditures and changes in Fund Balance and the Governmental Fund Balance Sheet) tell how these services were financed in the short-term, as well as what remains for future spending.

The Library as a Whole

The Library's combined net assets increased more than 4% from a year ago - increasing from \$774,195 to \$807,049. In a condensed format, the table below shows a comparison of the net assets as of the current date to the prior year:

	Governmental Activities		
	2006	2005	
Current Assets	\$299,982	\$289,557	
Noncurrent Assets	517,312	<u>502,477</u>	
Total Assets	817,294	792,034	
Current Liabilities	3,068	13,316	
Long-Term Debt Outstanding	<u> 7,177</u>	4,523	
Total Liabilities	10,245	17,839	
Net Assets			
Invested in Capital Assets-Net of Debt	517,312	502,477	
Restricted	20,640	•	
Unrestricted	<u>269,097</u>	271,718	
Total Net Assets	\$ <u>807,049</u>	\$ <u>774,195</u>	

Unrestricted net assets, which represent net assets that can be used to finance day to day operations, decreased by \$2,621 for the year. This represents a decrease of approximately 1%. The current level of unrestricted net assets for our governmental activities stands at \$269,097 or about 94% of operating expenditures.

The following table shows the changes of the net assets as of the current date to the prior year:

		nmental ivities
	<u>2006</u>	<u>2005</u>
Revenues:		
Property taxes	\$ 208,749	\$ 194,034
State grants	9,013	10,362
Penal fines	47,366	42,108
Contributions	27,848	1,070
Fees and book fines	10,769	11,447
Interest	7,045	5,350
Other revenue	<u>8,712</u>	<u>4,567</u>
TOTAL REVENUES	319,502	268,938
Expenditures:		
Salaries and wages	141,792	123,699
Employee benefits	17,862	11,806
Payroll taxes	10,644	9,798
Supplies	3,697	3,414
Southwest Michigan Library Cooperative	2,102	985
Repairs and maintenance	2,271	2,238
Professional and contractual services	6,467	7,792
Insurance	3,282	3,422
Telephone	2,982	2,657
Building maintenance	9,170	15, 44 1
Utilities	17,477	17,428
Depreciation	58,736	60,547
Miscellaneous	10,166	10,127
TOTAL EXPENDITURES	286,648	269,354
EXCESS OF REVENUES OVER		
(UNDER) EXPENDITURES	\$ <u>32,854</u>	\$(416)

The Library's net assets continue to remain healthy. The library has enough cash on hand at the end of the year to fund normal operating expenses in similar circumstances for eleven months.

Governmental Activities

The Library's total revenues increased by approximately \$50,560, primarily due to the increase of property taxes and donations.

General Fund expenditures increased this year which included increases in personnel costs, supplies and telephone. Other expenses were reported as typical for the fiscal year.

The Library's Funds

An analysis of the Library's General Fund is on page 19, following the notes to the financial statements. The fund financial statements provide detail information about the most significant funds, not the Library as a whole. The Library Board creates funds to help manage money for specific purposes as well as to show accountability for certain activities. The Library's major fund for 2006 is the General Fund.

The General Fund pays the Library's general operating expenditures. The most significant are salaries and wages of approximately \$142,000 for the fiscal year. The Fiduciary Fund activities are reported in a separate statement of fiduciary net assets and a statement of changes in fiduciary net assets.

General Fund Budgetary Highlights

Over the course of the year, the Library Board amended the budget to take into account events during the year. Library expenditures overall stayed below budget, resulting in total expenditures of \$22,621 below budget. The General Fund's fund balance increased from \$276,241 a year ago to \$296,914 at June 30, 2006. These adjustments were made to reflect higher computer software expenditures.

Capital Asset and Debt Administration

At June 30, 2006 the Library had \$1,133,482 invested in a broad range of capital assets, land, buildings, books and other collections and furniture and equipment.

Economic Factors and Next Year's Budgets and Rates

Employee salaries have increased this year due to annual merit pay increases, the cost of living, and the cost of inflation increases. Health insurance costs for our three full time employees have increased again this year. The State of Michigan continues to experience economic hardship, which in turn reflects upon our state aid revenue. State aid to libraries has decreased for the past two years, and it is expected to decrease again this year. The cost of library materials and supplies - especially paper, has increased considerably.

Contacting the Library's Management

This financial report is intended to provide our citizens, taxpayers, patrons and other interested parties with a general overview of the Library's finances and to show the Library's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact us at (269) 637-2403.

South Haven Memorial Library Governmental Funds Balance Sheet/Statement of Net Assets June 30, 2006

	General Fund Modified Accrual Basis Adjustments			lingtmonts	Statement of Net Assets		
		Basis	At	ijusumems _	1	ici Asseis	
Assets Cash	\$	283,672	\$	_	S	283,672	
Casn Receivables:	Ф	203,072	J.		,	205,072	
Taxes		9,083		_		9,083	
Penal fines		3,940		-		3,940	
		3,287		_		3,287	
Due from other governmental units		- -		517,312		517,312	
Property, plant and equipment	_	<u> </u>		517,512		317,312	
Total assets	\$_	299,982	<u>\$</u>	517,312	\$	817,294	
Liabilities	e	2.069	\$		\$	3,068	
Accounts payable	\$	3,068	7)	- 7 177	J.	7,177	
Long-term debt	<u>"</u>	2.069	\$	- 7,177 7,177	<u> </u>		
Total Liabilities	\$	3,068	Э	7,177	3	10,243	
Fund Balance/Net Assets							
Fund Balances							
Undesignated	-	296,914		(296,914)			
Total fund equities	-	296,914		(296,914)			
Total liabilities and fund balance	\$	<u>299,982</u>					
Net Assets	- 1 D 1 ·			517 212		517 212	
Invested in Capital Assets-Net of Rela	ted Debt			517,312		517,312	
Restricted				20,640		20,640	
Unrestricted			-	269,097		<u> 269,097</u>	
Total Net Assets			\$_	807,049	\$	807,049	

South Haven Memorial Library Statement of Governmental Fund Revenue, Expenditures, and Changes in Fund Balance/Statement of Activities Year ended June 30, 2006

	General Fund Modified Accrual Basis	Adjustments	Statement of Activities
Revenues:			
Property taxes	\$ 208,749		\$ 208,749
State grants	9,013		9,013
Penal fines	47,366		47,366
Contributions	25,448	2,400	27,848
Fees and book fines	10,769		10,769
Interest	7,045		7,045
Other revenue	8,712		8,712
TOTAL REVENUES	317,102	2,400	319,502
Expenditures:			
Salaries and wages	139,137	2,655	141,792
Payroll taxes	10,644		10,644
Employee benefits	17,862		17,862
Books and related materials	51,269	(51,269)	-
Supplies	3,697		3,697
Southwest Michigan Library Cooperative	2,102		2,102
Repairs and maintenance	2,271		2,271
Professional and contractual services	6,467		6,467
Insurance	3,282		3,282
Telephone	2,982		2,982
Building maintenance	9,170		9,170
Utilities	17,477		17,477
Capital outlay	19,903	(19,903)	-
Depreciation	-	58,736	58,736
Miscellaneous	10,166		10,166
TOTAL EXPENDITURES	296,429	(9,781)	286,648
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	20,673	12,181	32,854
Fund balances - July I	276,241	497,954	774,195
Fund balances - June 30	\$ <u>296,914</u>	510,135	807,049

South Haven Memorial Library Fiduciary Fund - Statement of Net Assets June 30, 2006

	Expendable <u>Trust Fund</u>
Assets	
Cash	\$ <u>95,588</u>
Total Assets	\$ <u>95,588</u>
Net Assets Held in Trust for Library	\$ <u>95,588</u>

South Haven Memorial Library Fiduciary Fund - Statement of Changes in Net Assets Year ended June 30, 2006

	Expendable Trust Fund
Additions	
Contributions	\$ 600
Interest Income	1,372
Change in Net Assets	1,972
Net Assets - July 1	93,616
Net Assets - June 30	\$ <u>95,588</u>

The accompanying notes are an integral part of this statement.

NOTES TO FINANCIAL STATEMENTS

June 30, 2006

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the South Haven Memorial Library conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the South Haven Memorial Library:

1. Reporting Entity

The South Haven Memorial Library is governed by a seven-member Board of Trustees appointed by South Haven Township and the City of South Haven. In accordance with generally accepted accounting principles, there are no component units to be included in these financial statements.

2. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the South Haven Memorial Library.

The Statement of Activities demonstrates the degree to which the direct expenses of providing library services are offset by the revenues designated to fund those services. All of the revenues of the Library are intended to pay for those direct expenses.

Separate financial statements are provided for the Fiduciary Fund which is excluded from the government wide financial statements.

3. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year in which they are billed. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Library considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are

NOTES TO FINANCIAL STATEMENTS - CONTINUED June 30, 2006

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

3. Measurement Focus, Basis of Accounting, and Financial Statement Presentation-Cont.

recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures and claims and judgments are recorded only when payment is due.

Property taxes, state-shared revenue, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

The various funds are presented in these financial statements as follows:

General Fund - This fund is used to account for all financial transactions not accounted for in another fund, including the general operating expenditures of the Library.

Expendable Trust Fund - The Expendable Trust Fund is used to account for donor restricted assets that are intended to be designated for large capital expenditures and reading materials. The amount in the expendable trust fund is attributable mostly from private donations and earnings. One of the provisions was that the monies be segregated from general operating funds. Distributions from this fund can be made from principal for any qualifying expenditure as determined by the Library Board but only after a minimum balance of \$100,000 is attained. The Library Board has the right to re-evaluate and change any guidelines and conditions.

4. Capital Assets

Capital assets, which include property, plant and equipment are reported in the Statement of Net Assets column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of \$2,000 or more and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Property, plant and equipment is depreciated using the straight-line method over the following useful lives:

Buildings	55 years
Building improvements	15 - 30 years
Collections	10 years
Equipment	7 - 15 years
Furniture and Fixtures	7 - 15 years
Computer Equipment	5 years

NOTES TO FINANCIAL STATEMENTS - CONTINUED

June 30, 2006

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

5. Budgets and Budgetary Accounting

The Library follows these procedures in establishing the budgetary data reflected in the financial statements:

- a. On or about June 1, the Library submits to the general public a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.
- b. Public hearings are conducted to obtain taxpayer comments.
- c. On or about July 1, the budget is legally enacted through passage of a resolution.
- d. The Library Board is authorized to transfer budgeted amounts within departments within any activities.
- e. The budget for the general fund is adopted on a basis consistent with generally accepted accounting principles.
- f. Appropriations for the general fund lapse at the end of the fiscal year.

Budgeted amounts are as originally adopted, or as amended by Library Board as of June 30, 2006.

6. Compensated Absences

Library employees earn vacation and sick leave in varying amounts based on length of service. Unused vacation pay and sick leave may accumulate and be carried over to a subsequent year, subject to restrictions. No portion of unused sick leave is paid to employees at the time of termination or retirement.

7. Encumbrances

Encumbrance accounting under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is not employed by the Library.

8. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from those estimates.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

June 30, 2006

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

9. Risk Management

The South Haven Memorial Library is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries, as well as medical benefits provided to employees. The Library has purchased commercial insurance for medical benefits claims and for claims relating to general liability, excess liability, physical damage (equipment, buildings and contents) and worker compensation. Settled claims for the commercial insurance have not exceeded the amount of insurance coverage in any of the past three years.

10. Contributions

All contributions are considered to be available for unrestricted use unless specifically restricted by the donor.

11. Cash Equivalents

The Library considers all short-term investments with an original maturity of three months or less to be cash equivalents.

NOTE B - CASH

The Library's cash at June 30, 2006 was reported in the basic financial statements in the following categories:

	Governmental Activities	Fiduciary Fund	Total Primary Government
Cash	\$ <u>283,672</u>	\$ 95 <u>,588</u>	\$ 379,260

At June 30, 2006 the carrying amount of the Library's deposits was \$379,260. The bank balance of the Library's deposits was \$389,493. Of the bank balance, \$378,350 was covered by federal depository insurance, the remainder being uninsured.

NOTE C - CAPITAL ASSETS

Capital asset activity of the Library for the year ended June 30, 2006 was as follows:

NOTES TO FINANCIAL STATEMENTS - CONTINUED

June 30, 2006

NOTE C - CAPITAL ASSETS - CONTINUED

	Balance July 1 2005	Addi- tions	Dele- tions	Balance June 30 2006
Governmental Activities				
Capital Assets Not Being Depreciated		_	•	e 17.222
Land	\$ <u>15,322</u>	\$	\$ <u> </u>	\$ <u>15,322</u>
Capital Assets Being Depreciated				
Building	515,229	-	-	515,229
Building improvements	92,972	-	-	92,972
Collections	327,396	53,269	33,882	346,783
Equipment	22,318	-	-	22,318
Furniture and Fixtures	89,673	8,404	-	98,077
Computer Equipment	30,882	11,899		42,781
Subtotal	1,078,470	73,572	33,882	1,118,160
Less Accumulated Depreciation for				
Building	301,105	9,368	-	310,473
Building improvements	32,520	5,768	-	38,288
Collections	154,659	33,708	33,882	154,485
Equipment	19,970	213	-	20,183
Furniture and Fixtures	56,132	5,022	-	61,154
Computer Equipment	26,929	4,658		<u>31,587</u>
Subtotal	591,315	58,737	33,882	616,170
Net Capital Assets Being Depreciated	487,155	14,835		_501,990
Governmental Activities Capital Total Capital Assets - Net of Depreciation	\$ <u>502,477</u>	\$ <u>14,835</u>	\$ <u> </u>	\$ <u>517,312</u>

NOTE D - PENSION PLAN

The Library contributes through the City of South Haven to the Michigan Municipal Employees' Retirement System, a cost-sharing multiple employer defined benefit pension plan. The system provides retirement, disability and death benefits to plan members and their beneficiaries. The system issues a publicly available financial report. That report may be obtained by writing to the City of South Haven at 539 Phoenix Street, South Haven, Michigan.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

June 30, 2006

NOTE D - PENSION PLAN - CONTINUED

The obligation to contribute to and maintain the system for these employees was established by a resolution of the Library's Board of Directors and requires no contribution from the employees. The Library is required to contribute at actuarial required rates; the current rate is 0% of covered payroll. The Library's contribution to the pension plan for the years ending June 30, 2006, 2005, and 2004 were \$0, \$0, and \$0, respectively, and were equal to the actuarially required contributions for each year.

NOTE E - LONG-TERM DEBT

Long-term debt consists of accumulated employee benefits that represents the estimated liability to be paid governmental fund type employees under the Library's vacation pay policy. Under the Library's policy, employees can earn vacation time based on the time of service with the Library.

•	Balance July 1 2005	Additions (Reductions)	Balance June 30 2006	Due Within One Year
Accumulated employee benefits	\$ <u>4,523</u>	\$ <u>2,654</u>	\$ <u>7,177</u>	\$ <u>-0-</u>

NOTE F - EXCESS OF EXPENDITURES OVER APPROPRIATIONS IN BUDGETARY FUNDS

In the body of the financial statements, the Library's actual and budgeted expenditures have been adopted on a functional basis.

This is the same basis for which the budget has been legally adopted.

During the year ended June 30, 2006, the Library incurred expenditures in certain budgetary funds which were in excess of the amounts appropriated, as follows:

	Total	Total	Budget	
	Appropriations	Expenditures	<u>Variance</u>	
General Fund				
Salaries and wages	\$135,100	\$139,137	4,037	
Employee benefits	17,000	17,862	862	
Payroll taxes	10,250	10,644	394	
Supplies	3,200	3,697	497	
Repairs and maintenance	1,000	2,271	1,271	
Telephone	2,600	2,982	382	
Miscellaneous	9,100	10,166	1,066	

NOTES TO FINANCIAL STATEMENTS - CONTINUED

June 30, 2006

NOTE G - RESTRICTED NET ASSETS

The South Haven Memorial Library has received several contributions that have stipulations on how the money can be spent. As of June 30, 2006, the balance of cash restricted by donors for particular purposes was \$20,640.

REQUIRED SUPPLEMENTAL INFORMATION

South Haven Memorial Library Budgetary Comparison Schedule-General Fund Year Ended June 30, 2006

	Original	Amended		Variance With
_	Budget	Budget	<u>Actual</u>	Amended Budget
Beginning of Year Fund Balance	276,241	276,241	276,241	-
Resources (Inflows)		•		
Property taxes	199,000	199,000	208,749	9,749
State grants	4,000	4,000	9,013	5,013
Penal fines	43,000	43,000	47,366	4,366
Contributions	4,300	4,300	25,448	21,148
Fees and book fines	10,000	10,000	10,769	769
Interest	6,500	6,500	7,045	545
Other revenue	7,250_	7,250	8,712	1,462
Amounts Available for Appropriation	550,291	550,291	593,343	43,052
Charges to Appropriations (Outflows)				
Salaries and wages	135,100	135,100	139,137	(4,037)
Employee benefits	17,000	17,000	17,862	(862)
Payroll taxes	10,250	10,250	10,644	(394)
Books and related materials	57,500	57,500	51,269	6,231
Supplies	3,200	3,200	3,697	(497)
Southwest Michigan				
Library Cooperative	2,500	2,500	2,102	398
Repairs and maintenance	1,000	1,000	2,271	(1,271)
Professional and contractual ser-	vices 9,600	9,600	6,467	3,133
Insurance	4,500	4,500	3,282	1,218
Telephone	2,600	2,600	2,982	(382)
Building maintenance	16,450	16,450	9,170	7,280
Utilities	20,000	20,000	17,477	2,523
Capital outlay	30,250	30,250	19,903	10,347
Miscellaneous	9,100	9,100	10,166	(1,066)
	•			
Total Charges to Appropriations	319,050	319,050	296,429	22,621
Budgetary Fund Balance-June 30	231,241	231,241	<u> 296,914</u>	65,673

CALVIN D. MEEUSEN, C.P.A., PLLC

CALVIN D. MEEUSEN CERTIFIED PUBLIC ACCOUNTANT

1014 S. BEACON BLVD. • GRAND HAVEN, MI 49417 (616) 846-6210 FAX (616) 846-5111

348 WAVERLY RD., SUITE 126 • HOLLAND, MI 49424 (616) 395-8477

September 29, 2006

Members of the Library Board South Haven Memorial Library South Haven, Michigan

In connection with my examination of the statement of net assets of the South Haven Memorial Library as of June 30, 2006 and the related statement of activities and the fiduciary fund statements for the year then ended, I have reviewed the accounting policies and procedures employed by the Library and the internal controls in effect. As a result of this review, I wish to make certain comments and recommendations.

I have examined the financial statements of the South Haven Memorial Library for the year ended June 30, 2006, and have issued my report thereon dated September 29, 2006. As part of my examination, I made a study and evaluation of the system of internal accounting control of the South Haven Memorial Library to the extent I considered necessary to evaluate the system as required by generally accepted auditing standards and the standards for financial and compliance audits contained in the U.S. General Accounting Office "Standards for Audit of Governmental Organizations, Programs, Activities and Functions". The purpose of my study and evaluation was to determine the nature, timing and extent of the auditing procedures necessary for expressing an opinion on the entity's financial statements. My study and evaluation was more limited than would be necessary to express an opinion on the system of internal accounting control taken as a whole or on any of the categories of controls identified above.

The management of the South Haven Memorial Library is responsible for establishing and maintaining a system of internal accounting control. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of control procedures. The objectives of a system are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with generally accepted accounting procedures.

Because of inherent limitations in any system of internal accounting control, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the system to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the degree of compliance with the procedures may deteriorate.

My study and evaluation made for the limited purpose described in the first paragraph would not necessarily disclose all material weaknesses in the system. Accordingly, I do not express an opinion on the system of internal accounting control of the Library taken as a whole. However, I noted certain matters that I consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to my attention relating to significant deficiencies in the design or operation of the internal control structure that, in my judgment, could adversely affect the organization's

ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements.

The size of the Library's accounting and administrative staff precludes certain internal controls that would be preferred if the office staff were large enough to provide optimum segregation of duties. This situation dictates that the Library Board continue to take an active role in the financial affairs of the Library to provide oversight and independent review functions.

Library management should cross-train personnel to ensure that the computerized or manual accounting records would be properly maintained in the event of illness, vacation, or other extended absence.

A budget is required by the State Constitution and by the State Statutes and is the only basis for spending. A local unit cannot budget expenditures in excess of anticipated revenues nor can it overspend its adopted budget unless a change in the budget is approved by the Library Board. During the past fiscal period, the Library Board overspent in several departments. In order to prevent this from happening in the future, I would suggest that financial statements be submitted to the Library Board periodically, which would show the adopted budget, amount spent to date, and the unexpended balance in the account. Then, if it became apparent that an account needed additional funds, the Library Board could amend the budget to cover the anticipated deficiency. Any amendments to the adopted budget should be held to a minimum and should be authorized by resolution of the Library Board and recorded in the Board minutes. The amendments should be listed separately, preferably in the body of the Board minutes. It should be clear to the user which accounts are being increased or decreased. If an expenditure account is being amended because of new revenues or by other circumstances, the revenue accounts should be amended also.

This report is intended solely for the use of management and the State of Michigan, Michigan Department of Treasury, and should not be used for any other purpose.

In conclusion, I wish to state that I have had excellent cooperation from all personnel involved in the recordkeeping area and look forward to more of the same from them in the future. These comments and recommendations are intended to be only of a constructive nature as I am sure they will continue to improve your accounting system. I would be available at any time in order to discuss these comments and recommendations.

Respectfully submitted,

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Calvin D. Meeusen, C.P.A.